## Q3 Fiscal 2019 Results

 July 15, 2019NASDAQ (OGI)
TSX Venture (OGI)

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Readers are cautioned against comparing cost of cultivation per gram harvested with cost of sales for the same period for at least two reasons. 1. Cost of sales includes packaging costs which "cost of cultivation" does not. 2. There is a delay between when product is harvested and when it is sold and cost of cultivation does not include indirect production costs.

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## Q3 2019 Highlights

- Strong Q3 operating and financial results
- Distribution in all 10 provinces; one of only 4 licensed producers
- Phase 4 expansion on schedule for expected completion by December 2019 for target production capacity of $113,000 \mathrm{~kg}$ per year ${ }^{2}$
- Phase 4A now fully licensed for $61,000 \mathrm{~kg}$ per year of current licensed production capacity
- 17 of the 33 grow rooms in Phase 4B were submitted for licensing approval in June 2019; remaining rooms are on schedule to be submitted in September 2019
- Strategic partnerships with PAX and Feather for vape pens and preparing for launch of chocolates and powdered beverages as well
- Closed $\$ 140$ million in traditional debt financing at attractive rates
- Listed on the NASDAQ Global Select as of May 21, 2019


## Phase 4 Expansion on Schedule



## Well-positioned for Edibles and Derivatives

## (GREEEN) <br> SOLUTION

Exclusive agreement with The Green
Solution, a proven market leader in
the US for consulting services re: product processing and development as well as market segmentation and trends

## Valens GroWorks

Immediate increased extraction capacity from Valens GroWorks agreement and Phase 5 refurbishment underway

## Well-positioned for Edibles and Derivatives

Initial OGI focus on two largest segments in edibles and derivative market - vaporizer pens and edibles, including beverages, representing $23 \%$ and $13 \%$, respectively of total US recreational cannabis state sales ${ }^{1}$


## Innovative Vaporizer Experiences

РАㄷ


- Selected as one of only four Canadian partners for PAX Era, the premium closed loop vaporizer system created by PAX Labs, Inc.
- Pax Labs, Inc. - a leader in the design and development of premium app-controlled vape technologies for cannabis
- Plans to offer Edison Cannabis Co. brand PAX Era pods
- Selected as exclusive Canadian supplier of Feather Company"s industrial design-patented vaporizer hardware and technology
- Plans to offer the disposable vaporizer pen and $5 / 10$ thread cartridges
- Plan to launch a variety of vaporizer pens in December 2019 as soon as authorized for sale


## Investment in Innovative Chocolate production line

- \$15 million investment commitment in a high-speed, high-capacity, fully-automated production line with capacity of up to 4 million kg of chocolate cannabis edibles per year
- OGl product development and production team has more than 25 years of chocolate experience and expertise
- Plans to introduce chocolate innovations unique not only to the cannabis industry, but to the chocolate industry as a whole
- Partnering with Canada's Smartest Kitchen to develop premium chocolate products and expand edibles R\&D
- Plans to begin selling chocolate in early calendar 2020



## Proprietary Nano-Emulsification Technology

- Planning to launch dried powder formulation beverage products in early calendar 2020 in Canada
- Proprietary nano-emulsion technology, developed by internal R\&D team which created products with an expected initial onset of 10-15 minutes
- Shelf-stable, thermally-stable, water-soluble and palatable cannabinoid nano-emulsion formulation allows for the production of both liquid and powdered beverage products
- Actively seeking experienced beverage partner for global product development and to take advantage of the liquid form developed


## Phase 5 - Refurbishment for Edibles and Derivative Products



- 56,000 square feet within existing Moncton Campus facility being refurbished and designed under EU GMP standards for:
- An edibles and derivative production facility; and
- Additional extraction capacity
- Primary construction expected to be done in October 2019 at estimated capex of $\sim \$ 48 \mathrm{M}^{1}$


## Q3 and YTD Fiscal 2019 Highlights

## NET REVENUE

- Q3 net revenue from:
- 3,926 kg of dried flower and 5,090 L of oil sold
- $\$ 21.8 \mathrm{M}$ in adult-use rec sales and $\$ 2.8 \mathrm{M}$ in medical sales ${ }^{1}$



## ADJUSTED GROSS MARGIN²

- Q3 adjusted gross margin impacted by higher production costs, temporary decline in yields and write-offs of legacy packaging
- Yields have returned to previous levels in Q4 2019



## ADJUSTED EBITDA ${ }^{2}$

- Q3 marks fourth quarter in a row of positive adjusted EBITDA
- Q3 SG\&A ${ }^{3}$ at $37 \%$ of net revenue
- Q3 net loss of $\$ 10.2 \mathrm{M}$ or $\$ 0.068$ per share (fully diluted) largely due to FV changes to bio assets and inventory



## Q3 2019 and YTD Fiscal 2019 Metrics

| C\$M unless otherwise indicated |  |  |
| :--- | :---: | :---: | :---: |
| @3 and YTD for 9 Months Ended May 31, 2019 | @3 | YTD |
| Net Revenue | 24.8 | 64.1 |
| Cost of Sales and Indirect Production | 12.5 | 27.0 |
| Adjusted Gross Margin ${ }^{1}$ (before fair value adjustments) | 12.3 | 37.1 |
| Adjusted Gross Margin $\%$ | $50 \%$ | $58 \%$ |
| Gross Margin | $(0.2)$ | 59.5 |
| Adjusted EBITDA1 (before fair value adjustments) | 7.7 | 27.8 |
| Adjusted EBITDA margin1 \% | $31 \%$ | $43 \%$ |
| Sales \& Marketing and General \& Administrative ("SG\&A")² | 9.1 | 19.3 |
| SG\&A as a \% of Net Revenue | $37 \%$ | $30 \%$ |
| Net (Loss) Income from Continuing Operations | $(10.2)$ | 12.9 |
| Cash Cost of Cultivation per gram ${ }^{1}$ | 0.95 |  |
| All-in Cost of cultivation per gram ${ }^{1}$ | 1.29 |  |
| Kilograms sold (dried flower) | 3,926 | 9,910 |
| Liters sold (oils) | 5,090 | 13,373 |


| Q3 and 2018 Fiscal Year-End | Q3 | Aug 31, 2018 |
| :--- | :---: | :---: |
| Cash \& Short Term Investments | 87.8 | 130.0 |
| Inventories | 94.2 | 45.0 |
| Biological Assets | 20.1 | 19.9 |
| Debt (carrying value) | 49.5 | 99.2 |

1 Non-IFRS measures that do not have any standardized meaning under IFRS. See the Q3 2019 MD\&A
2 Excluding share-based compensation expense.
32019 includes initial $\$ 50 \mathrm{M}$ advance of BMO senior secured credit facility. 2018 includes carrying value of unsecured convertible debentures.

## Strong Balance Sheet and Liquidity

- Cash and short-term investments of \$87.8M as at Q3 2019
- YTD adjusted EBITDA of $\$ \mathbf{2 7 . 8} \mathbf{M}^{1}$ for 9 months ended May 31, 2019
- Positive adjusted EBITDA for the fourth consecutive quarter
- Eliminated $\$ 49.3 \mathrm{M}$ in current liabilities from the balance sheet with conversion of all convertible debentures
- In May, closed \$140M credit facility maturing in 2022 - comprised of $\$ 115 \mathrm{M}$ term loan and $\$ 25 \mathrm{M}$ revolver
- Proceeds of term loan for Phase 4 and 5 and to refinance existing long-term debt
- Interest rate expected to be in the high $4 \%$ to low $5 \%$ per annum range
- Includes an option to increase facility to $\$ 175 \mathrm{M}^{2}$


## A Sustainable Long-term Strategy

## CANADIAN, US and INTERNATIONAL MARKETS

## Indoor Facility

High Quality Dried Flower
Indoor grown equates to higher quality product and higher yields for lower cultivation costs

Limited price compression seen in most mature US state markets for high-quality dried flower

Attractive return on investment/short payback period on Moncton facility

## Biosynthesis

## Input to Derivative Products

One of only two Canadian LPs invested in biosynthesis through Hyasynth Biologicals Inc.

Biosynthesis Vs. Traditional Cultivation

- Significantly lower OpEx and CapEx costs
- Scalable, consistent, superior purity of product
- Smaller environmental footprint
- Ability to meet rigorous standards of CPG and Pharma


## Appendix







## Fully Automated Flower



